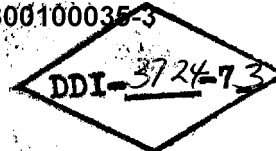


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5 July 1973

MEMORANDUM FOR: [REDACTED]

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EA to the DDCI

SUBJECT : Draft Memorandum, "Objectives for
the Intelligence Community"

1. I am returning a copy of the draft memorandum with some suggested textual changes, designed to maintain a proper chronological approach in the implementation of objectives and to keep the USIB out of certain activities which do not seem to be within its charter.
2. I have the following general comment on the proposed draft:

- a. The establishment of precise dates for the achievement of specific objectives seems to me to be undesirable. It tends only to place Mr. Colby in a position of making unnecessary commitments, particularly for some of the deadlines which are already so close that they are even now unrealistic targets.

- b. "E. Military Intelligence." This statement of objectives needs reworking. As a statement of objectives for the intelligence community, it is too restrictive. There is, for example, nothing wrong with identifying the "ten highest priority needs in technical intelligence" but this is a narrow slice of the business. The same is true of the second item which refers solely to "Soviet and Chinese military R&D and Warsaw Pact general purpose force effectiveness." Certainly objectives of national significance in Military Intelligence are much broader. I also

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have problems with the language in the second item indicating that the intelligence community would "prepare . . . intelligence production programs". I agree that through the NSCIC the community can identify issues of concern to policy makers and establish priorities. But only those with the operational responsibilities and the resources for carrying them out can "prepare . . . programs". With these comments in mind, I suggest the following redraft of the second item:

"prepare for NSCIC approval in the third quarter of FY 1974 a comprehensive statement of the major substantive issues, and the priorities that attach thereto, for guidance of intelligence production on the R&D aspects of strategic and general purpose weaponry, and the tactics, doctrine, and combat capabilities of strategic and general forces, particularly with respect to the USSR and other Warsaw Pact countries, the NATO countries, and China. "

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PAUL V. WALSH
Acting Deputy Director
for Intelligence

Attachment

Acting DDI/PVWalsh/tb (5 July 73)

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REPLACES FORM 36-8
WHICH MAY BE USED.

(47)